



Sales per region in CHF million

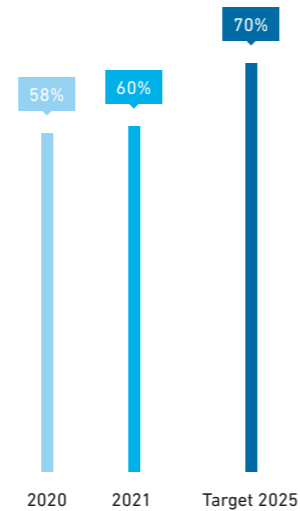
- 25% China
- 24% Rest of Europe
- 20% Americas
- 15% Germany
- 6% Rest of Asia
- 5% Switzerland
- 5% Rest of world



Gross value added per region in CHF million

- 35% Switzerland
- 21% Rest of Europe
- 19% China
- 14% Americas
- 9% Germany
- 2% Rest of Asia

Sales of products with social or environmental benefits % of total sales



+GF+

Annual Report 2021  
Facts and figures

KEY FIGURES

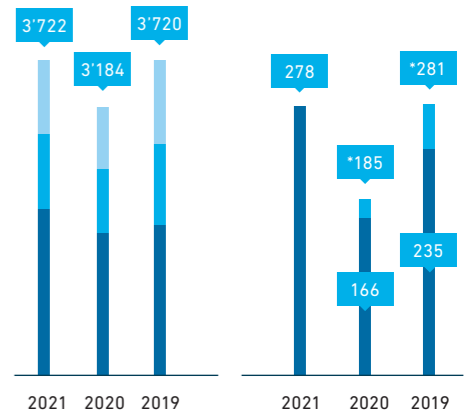
+ Going Forward +

Sales in CHF million

23%  
GF Machining Solutions  
CHF 873 million

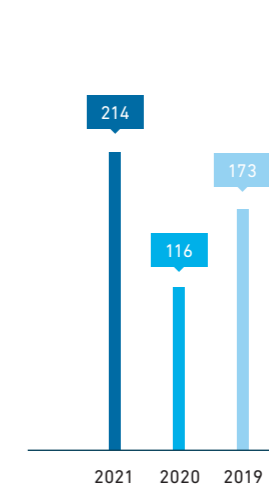
24%  
GF Casting Solutions  
CHF 880 million

53%  
GF Piping Systems  
CHF 1'971 million

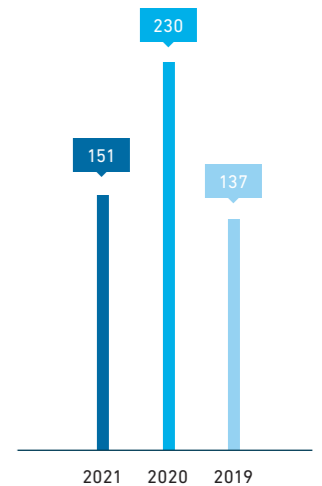


EBIT  
\* EBIT before one-offs in CHF million

Net profit shareholders GF in CHF million



Free cash flow before acquisitions/divestments in CHF million



CHF million	2021	2020
Order intake	4'058	3'160
Orders on hand at year-end	814	514
Sales	3'722	3'184
Sales growth %	16.9	-14.4
Organic growth %	15.9	-8.4
EBITDA	412	299
EBIT before one-offs	278	185
One-offs		19
EBIT	278	166
Net profit shareholders GF	214	116
Free cash flow before acquisitions/divestments	151	230
Return on sales before one-offs (EBIT margin before one-offs) %	7.5	5.8
Return on sales (EBIT margin) %	7.5	5.2
Invested capital (IC)	1'355	1'313
Return on invested capital (ROIC) %	16.4	9.3
Number of employees	15'111	14'118

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Learn more about GF's financial figures, strategy, and business segments at  
[www.annual-report.georgfischer.com/21/en/](http://www.annual-report.georgfischer.com/21/en/)

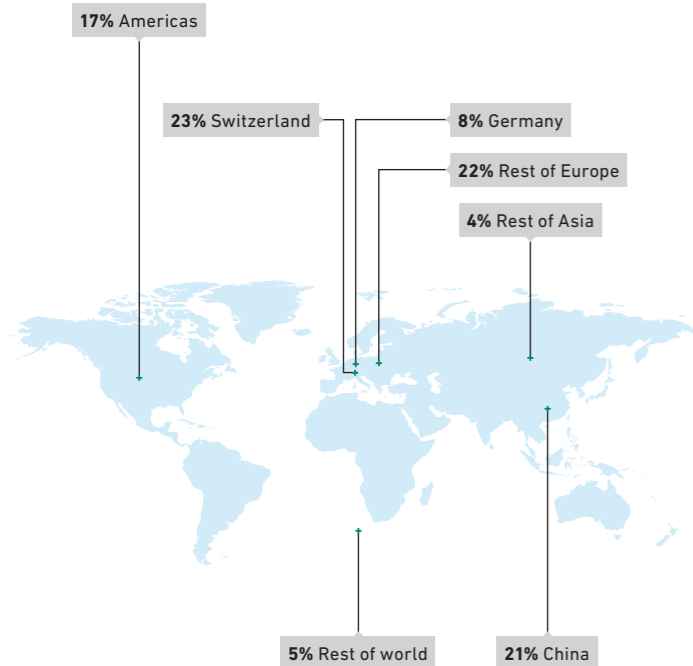


Join us on a journey that began in 1802 – find out how we become better every day, creating value for our customers, for our people, for our society.

# Our Corporation

GF – with its three divisions GF Piping Systems, GF Casting Solutions, and GF Machining Solutions – offers products and solutions that enable the safe transport of liquids and gases, as well as lightweight casting components and high-precision manufacturing technologies. As a sustainability and innovation leader, GF strives to achieve profitable growth while offering superior value to its customers for more than 200 years. Founded in 1802, the Corporation is headquartered in Switzerland and present in 34 countries with 139 companies, 61 of which are production facilities. GF's 15'111 employees worldwide generated sales of CHF 3'722 million in 2021.

Employees per region  
100% = 15'111



# Our corporate culture

In its Strategy 2025 – launched in 2021 – GF unveiled its vision to become a sustainability and innovation leader providing superior customer value. The focus is on three strategic areas: driving profitable growth, increasing robustness, and evolving into a performance and learning culture. Employees play a leading role in executing this five-year roadmap.

## 3'000

In November, around 3'000 employees joined the Culture Movement kick-off at GF's largest-ever hybrid town hall meeting, where they shared their questions and thoughts on the GF values.

## Our culture

The new corporate culture – as well as GF's three new values related to Caring, Learning, and Performance – is a means to encourage all employees to shape the future together. The GF culture focuses on building highly efficient teams, creating a winning culture, and encouraging learning to unleash the full potential of our employees for speed and excellence.



# Our divisions

## GF Piping Systems

As the leading flow solutions provider for the safe and sustainable transport of fluids, GF Piping Systems creates connections for life.



Sales per segment in CHF million

- 39% Industry
- 37% Utility
- 24% Building Technology

## GF Casting Solutions

GF Casting Solutions is one of the leading solution providers of lightweight components in the mobility and energy industries.



Sales per segment in CHF million

- 80% Automotive
- 12% Industrial Applications
- 8% Aerospace/Energy

## GF Machining Solutions

GF Machining Solutions is one of the world's leading providers of complete solutions for precision components and tools manufacturers, and the mold-making industry.



Sales per segment in CHF million

- 30% Customer Services
- 29% EDM
- 25% Milling
- 16% Advanced Manufacturing/ Automation & Tooling

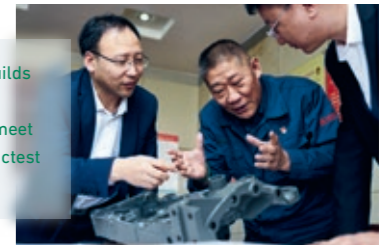
# Our success stories

## Going Forward together

Providing superior customer value and having a positive impact on our communities and the people we serve: this is what makes GF go forward, every day. Read some of the stories of how we respond to customer needs – now and tomorrow.



GF Piping Systems helps provide millions of British households with environmentally friendly electricity.



GF Casting Solutions builds components for next-generation vehicles to meet some of the world's strictest emission standards.



GF Machining Solutions offers new technologies for electric vehicles and components.

Read the full stories online

